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BCI CBCI

Certificate of the Business Continuity Institute (CBCI)



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Question: 1

Analysing information about how an organization has responded to incidents, including engagement with those impacted and its approach to responsibility, can provide insight into the organization's:

- A. Culture
- B. Business targets
- C. Business plan
- D. Structure

Answer: A

Question: 2

Which of the following is a way to ensure that personnel remain committed to Business Continuity and to protecting the organization from the effects of disruption?

- A. Holding annual assessments of Business Continuity knowledge and understanding and setting minimum pass standards which personnel must meet
- B. Making it a disciplinary offence for personnel to miss relevant Business Continuity meetings and training events
- C. Including Business Continuity as part of the introduction to meetings and events in order to strengthen and maintain the relationship between personnel and the organization
- D. Providing updates on Business Continuity activities via the intranet which personnel can find and read if they are interested

Answer: C

Question: 3

One of the steps in the risk management process is to establish the risk treatment required. The purpose of risk treatment is to:

- A. Ensure that a named person within the organization takes responsibility for the monitoring and management of the risk
- B. Calculate a risk score based on the combination of the likelihood of the risk occurring and the consequences of this happening
- C. Mitigate each risk identified by reducing the likelihood of the risk occurring or by lowering the impact

of disruption

D. Ensure that regular updates on the current status of the risk are presented to top management

Answer: C

Question: 4

Which of the following is correct in relation to simulation exercises?

- A. Simulation exercises involve only key participants rather than all personnel that could be involved in a real incident
- B. Simulation exercises are always discussion-based
- C. Participants are provided with the full detail of the scenario prior to the exercise commencing, including any information and materials on issues that will arise during the scenario so they can be fully prepared
- D. There are no time constraints as the exercise is not running in real time so participants can take time to discuss issues that arise and alternative ways to address them

Answer: A

Explanation:

Simulation exercises are designed to mimic real incident responses in as close to a real-time environment as possible but usually involve only the key personnel whose roles are critical in managing the disruption. The CBCI 7.0 materials specify that simulation exercises test the decision-making, coordination, and response of these essential participants rather than the entire workforce, ensuring focused and practical validation of plans and capabilities. They differ from discussion-based exercises, which involve broader participation and are scenario discussions without time constraints. Simulation exercises maintain real-time pressures and operational realism, although full scenario details are typically not disclosed upfront to simulate uncertainty.

Question: 5

The organization's requirements for information and data resources should be considered as part of the Activity Business Impact Analysis (BIA). Which of the following is correct in relation to the Recovery Point Objective (RPO)?

- A. All data users and activities have the same requirements; so only limited consultation is required to determine the RPO
- B. The RPO should comply with data protection requirements
- C. The RPO is the point to which information must be restored to enable all priority activities to operate on resumption
- D. The RPO establishes the amount of time that IT services can be disrupted before the organization is impacted

Answer: C

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