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Topic: 1

Unified Scenario Simulation

Moselle Elevator Works: First Payroll Run in Employee Central Payroll

Business Context

Moselle Elevator Works designs and assembles passenger and freight elevators at its plant in Esch-sur-Alzette, Luxembourg, serving construction and building-services clients across the region. The company employs assembly technicians, field installation crews, and administrative staff. After completing an HR transformation, it now maintains all employee master data in SAP SuccessFactors Employee Central and runs payroll in Employee Central Payroll. The coming monthly cycle is the first full production payroll since go-live, and the payroll team is working through it in the Payroll Control Center for the first time in a live setting.

System Landscape

Employee master and payroll-relevant data originates in Employee Central and is replicated into Employee Central Payroll, where payroll is calculated. The payroll team operates entirely through the Payroll Control Center, which they reach through the SAP Fiori launchpad. Monitoring work for the run is distributed across a small team so that different administrators can pick up and complete the tasks assigned to them. A newly appointed junior administrator has just been onboarded to help the team keep pace during the busy first cycle.

Cycle Preparation

In the days before the run, the team confirms that the payroll process for the monthly population has been set up in the Payroll Control Center. They review which employees are expected to be paid and compare that list against the workforce recorded in Employee Central. Two departments were reorganised shortly before go-live, and a group of assembly technicians was moved into a newly created organisational unit during that change. The team wants to be sure everyone who should be paid is captured before processing begins.

Population Observation

When the administrators open the production payroll process, the reorganised assembly technicians do not appear among the employees included in the run, even though their records are visible and current in Employee Central. The rest of the workforce is present as expected. The team also notices that a few employees who joined in the final week before go-live are likewise absent from the run, while their master data looks complete on the Employee Central side.

Run-Day Observations

As the production payroll is processed, the Payroll Control Center raises several alerts flagged for attention. The junior administrator is unsure whether these alerts can simply be acknowledged so the run can continue, or whether each one points to something that has to be corrected first. Meanwhile, the payroll team lead, conscious of the tight banking deadline, asks whether the bank transfer can be prepared and released while the payroll results are still being reviewed.

Close Preparation

The finance department is waiting for payroll costs to reach the accounting books for the period, and employees expect their net pay on the usual date. The team wants the first live cycle to close cleanly, with the right people paid the right amounts and the downstream steps run in the correct order. They are aware that any shortcut taken to save time now could resurface as a correction in the following period.

Your assignment

You are supporting the payroll team at Moselle Elevator Works through its first full monthly production payroll in Employee Central Payroll after go-live. Employee data is maintained in Employee Central and replicated into Employee Central Payroll, and the team runs and monitors payroll through the Payroll Control Center. A recent reorganisation, a group of last-minute joiners, run-time alerts, and a tight banking deadline all bear on how this first cycle should be completed. Reason as an implementation consultant advising the team toward the correct, SAP-aligned course of action for each situation

1. CHALLENGE 1 — Validating Employee Data Replication from Employee Central

- Advise the team on why employees who are current in Employee Central may still be absent from the production payroll process.
- Recommend the appropriate pre-run action to confirm the reorganised technicians will be included before processing begins.
- Clarify, for an administrator who can see the profiles but not the payroll entries, whether their own access is the reason the employees are missing.

Checkpoints

- The recommendation traces the absence to whether data has replicated into Employee Central Payroll, not to a symptom.
- The advice distinguishes record visibility and access from actual inclusion of replicated data in the run.

2. CHALLENGE 2 — Including the Correct Employee Population in the Payroll Run

- Advise how to correct inclusion once the technicians' data has replicated but their new organisational unit is not linked to the monthly process.
- Explain why repeatedly re-running the process without changing the assignment does not include the missing employees.

Checkpoints

- The correction is made at the policy-group/population layer for the monthly process.
- The advice avoids master-data reversals or bank-transfer workarounds as a substitute for correct assignment.

3. CHALLENGE 3 — Resolving Alerts During the Production Payroll Process

- Advise the junior administrator on whether run-time alerts may be acknowledged to continue, or must be resolved first.
- Explain why only certain monitoring tasks are available to a newly onboarded administrator.

Checkpoints

- The guidance requires resolving each alert's underlying cause before completing the process.
- The advice attributes limited task availability to the administrator's assigned Payroll Control Center role.

4. CHALLENGE 4 — Sequencing Subsequent Posting and Bank Transfer Processes

- Respond to the team lead's request to release the bank transfer while results are still under review.
- Lay out the correct end-to-end order of the cycle's steps and explain when payroll costs reach the accounting books.

Checkpoints

- Subsequent processes are recommended only after payroll results are verified.
- The end-to-end sequence respects each step's prerequisite, and posting is identified as the step that submits results to Financial Accounting.

Question: 1

CHALLENGE 1 — Validating Employee Data Replication from Employee Central

The reorganised assembly technicians are missing from the production payroll process, even though their records are current in Employee Central.

What is the most likely underlying reason they are absent from the run?

- A. The technicians' pay was calculated with the wrong amounts, so the process held them back until an administrator manually corrects each of the affected figures.
- B. The technicians were already covered in an earlier off-cycle payment, so the regular production payroll deliberately leaves them out of the population this period.
- C. The technicians' updated records have not yet replicated from Employee Central into Employee Central Payroll, so the run has no data to process for them.
- D. The technicians' cost centres changed, so the posting step will add them back into the population once the payroll results reach Financial Accounting later.

Answer: C

Explanation:

Payroll in Employee Central Payroll runs against data replicated from Employee Central; an employee whose updated records have not successfully replicated has nothing for the run to process, so they are absent even though Employee Central shows them correctly. Confirming replication is the first validation step before the run.

Question: 2

CHALLENGE 1 — Validating Employee Data Replication from Employee Central

The team wants to be certain the reorganised technicians will be paid in this cycle.

Before running the production payroll, what is the most appropriate action to confirm the technicians will be included?

- A. Verify that the technicians' data has successfully replicated from Employee Central into Employee Central Payroll, then confirm they are part of the run.
- B. Release the bank transfer for the rest of the workforce first, then add the technicians through a separate transfer once their pay has been prepared afterwards.
- C. Acknowledge the run as complete for the visible employees and raise the technicians as a finance correction after the posting step submits results to Financial Accounting.
- D. Recalculate the whole population several times until the technicians eventually appear, then continue with the standard monitoring tasks defined for the run.

Answer: A

Explanation:

Because payroll processes only replicated data, verifying successful replication from Employee Central is the correct pre-run validation; once the records are present in Employee Central Payroll, the technicians can be confirmed in the population. This addresses the root cause rather than a symptom.

Question: 3

CHALLENGE 1 — Validating Employee Data Replication from Employee Central

An administrator can open the technicians' profiles in Employee Central but does not see them in the payroll process, and wonders whether their own access is the problem.

Which explanation is correct?

- A. The administrator lacks the necessary Payroll Control Center role, and that is why the technicians are excluded from the run, so granting a broader role will bring them into the payroll population.
- B. The administrator's Employee Central permissions are too narrow for the run to read the technicians, so widening those permissions is what will pull the employees into the payroll population.
- C. The technicians belong to a restricted group that hides them from monitoring, so removing that restriction is the action that adds them into the production payroll population.
- D. Being able to view a profile is separate from whether an employee's data has replicated into payroll, so visibility in Employee Central alone does not place the technicians into the run.

Answer: D

Explanation:

Access and authorization govern what a user may see or act on, which is distinct from whether an employee's data has replicated and been included in the run; the technicians are absent because their data is not yet in Employee Central Payroll, not because of the administrator's permissions.

Question: 4

CHALLENGE 2 — Including the Correct Employee Population in the Payroll Run

The technicians' data has now replicated, yet they are still not in the run because their newly created organisational unit was never linked to the monthly payroll process.

What is the appropriate correction to include them?

- A. Move the technicians back into their previous organisational unit so the run picks them up, then reorganise them again into the new unit after the current cycle has closed.
- B. Ensure the technicians are assigned to the policy group used by the monthly production payroll process, so they are included in the population that the run processes.
- C. Add the technicians manually to the bank transfer list so they receive their net pay, and leave the payroll process population unchanged for the current period.
- D. Raise an alert against the run so the technicians are flagged for attention, then acknowledge that alert so the process is allowed to continue without changing their assignment.

Answer: B

Explanation:

A payroll process runs for the population defined by its policy group; assigning the technicians to the correct policy group places them into the monthly run's population so they are processed with everyone else. This corrects inclusion at the right layer.

Question: 5

CHALLENGE 2 — Including the Correct Employee Population in the Payroll Run

An administrator re-runs the production payroll several times hoping the technicians will appear, without changing their policy-group assignment.

Why is repeating the run insufficient to include them?

- A. Re-running always clears alerts, so the underlying assignment corrects itself once the process completes without any further warnings appearing during the cycle.
- B. Re-running recalculates only net amounts, so it will eventually include the technicians once their pay values stabilise across the repeated processing attempts.
- C. Re-running processes the same population defined by the policy group, so employees not assigned to it remain excluded no matter how many times the run repeats.
- D. Re-running transfers the technicians to Financial Accounting, so the posting step places them into the population before the next processing attempt begins.

Answer: C

Explanation:

The run always processes the population defined by its policy group; if the technicians are not assigned to that group, repeating the run changes nothing about who is included. The fix is the assignment, not additional processing.

Question: 6

CHALLENGE 3 — Resolving Alerts During the Production Payroll Process

As the run is processed, the Payroll Control Center raises several alerts, and the junior administrator asks whether they can simply be acknowledged so the run can finish on schedule.

What is the correct guidance?

- A. Each alert points to a condition that must be investigated and corrected at its source before the process is completed, rather than acknowledged to move on.
- B. Alerts can be acknowledged in bulk once the majority of employees are processed, since the remaining conditions will resolve themselves during the subsequent posting step.
- C. Alerts are informational only in a first live cycle, so acknowledging them keeps the run on schedule and any genuine issues will simply appear again in the next period.
- D. Alerts should be forwarded to Financial Accounting, which clears them as part of the posting process, so the payroll team does not need to act on them directly.

Answer: A

Explanation:

Alerts in the Payroll Control Center flag conditions that need attention; completing the process correctly means resolving the underlying cause of each alert, not acknowledging it to proceed. This keeps the results trustworthy before any downstream step.

Question: 7

CHALLENGE 3 — Resolving Alerts During the Production Payroll Process

The junior administrator wants to pick up and complete some of the monitoring tasks but finds that only certain tasks are available to them.

What best explains why only some tasks are available?

- A. Monitoring tasks become available only after the bank transfer has been released, so the junior administrator should wait until the payments are complete before acting.
- B. Monitoring tasks are shared equally with every employee across the whole company, so the limitation the administrator sees must be a temporary system fault rather than a setting.
- C. Monitoring tasks are assigned strictly in the order that employees were hired, so the newest administrator can only pick up tasks once longer-serving colleagues finish theirs.
- D. The tasks a user can pick up in the Payroll Control Center depend on the role assigned to them, so the junior administrator sees only what their role permits.

Answer: D

Explanation:

In the Payroll Control Center, the tasks a user can take on and complete depend on the role assigned to them; the junior administrator sees only the monitoring work their role permits, which is expected behaviour rather than a fault.

Question: 8

CHALLENGE 4 — Sequencing Subsequent Posting and Bank Transfer Processes

The team lead, worried about the banking deadline, asks whether the bank transfer can be prepared and released while the payroll results are still being reviewed.

What is the best response?

- A. Yes, releasing the transfer early protects the deadline, and any result still under review can always be adjusted afterwards through the next monthly posting cycle.
- B. No, the bank transfer is a subsequent process that depends on completed and verified payroll results, so it should run only after those results are confirmed.
- C. Yes, the transfer and the results review can safely run at the same time, since the transfer recalculates net pay independently of the payroll process outcome.
- D. No, but only because Financial Accounting must approve every transfer first, so the results review itself can be skipped once finance has signed off on the payment file.

Answer: B

Explanation:

Subsequent processes such as the bank transfer depend on completed production payroll results; releasing payments before results are verified risks paying wrong amounts, so the transfer should follow confirmation of the results. Meeting the deadline cannot come at the cost of correct pay.

Question: 9

CHALLENGE 4 — Sequencing Subsequent Posting and Bank Transfer Processes

The team wants the first live cycle to close correctly from start to finish.

Which sequence reflects the right order of the end-to-end steps?

- A. Confirm data replication, run the production payroll and resolve alerts, release the bank transfer, verify the results, then post the results to Financial Accounting.
- B. Run the production payroll and resolve alerts, confirm data replication, verify the results, post the results to Financial Accounting, then release the bank transfer.
- C. Confirm data replication, run the production payroll and resolve alerts, verify the results, post the results to Financial Accounting, then release the bank transfer.
- D. Confirm data replication, release the bank transfer, run the production payroll and resolve alerts, verify the results, then post the results to Financial Accounting.

Answer: C

Explanation:

The cycle depends on data being replicated before the run, results being verified before anything downstream, and posting to Financial Accounting and the bank transfer running only after verified results; this is the only ordering that satisfies every dependency in turn.

Question: 10

CHALLENGE 4 — Sequencing Subsequent Posting and Bank Transfer Processes

The finance department asks when the period's payroll costs will appear in the accounting books.

Which statement correctly describes how that happens?

- A. The posting process submits the completed production payroll results to Financial Accounting, which is how the period's payroll costs reach the accounting books.
- B. The bank transfer process writes the payroll costs into the accounting books at the moment the employee payments are released to their individual bank accounts.
- C. Payroll costs appear in the accounting books automatically as soon as the production payroll is calculated, before any subsequent process has been run for the period.
- D. The replication from Employee Central carries the payroll costs directly into Financial Accounting, so no separate posting step is required at all for the period.

Answer: A

Explanation:

The posting process submits completed production payroll results to Financial Accounting; that is the step by which the period's payroll costs reach the accounting books. It runs after the results are verified, as a subsequent process.

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