

# Scaled Agile

SAFe-APM  
SAFe Agile Product Manager (APM 5.1)



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## Product Version

- ✓ Up to Date products, reliable and verified.
- ✓ Questions and Answers in PDF Format.

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# Latest Version: 6.0

## Question: 1

Which research activity primarily drives product strategy instead of product design?

- A. Reviewing long-term Architectural Runway Enablers
- B. Observing what people do with the product
- C. Understanding Customers and values
- D. Focusing on product requirements

**Answer: C**

Explanation:

Product strategy is the high-level plan that defines the vision, goals, and direction of a product. Product strategy guides the development and delivery of a product that meets the needs and expectations of the customers and the business. Product strategy is primarily driven by the research activity of understanding Customers and values. This activity involves identifying and segmenting the target market, analyzing the customer needs, problems, and opportunities, defining the value proposition and the benefit hypothesis, and validating the assumptions and hypotheses with customer feedback. Understanding Customers and values helps to align the product strategy with the customer-centric mindset and the business outcomes.

Customer Centricity - Scaled Agile Framework

Product and Solution Management - Scaled Agile Framework

Using Market Research To Drive Business Strategy | PlanBeyond

## Question: 2

When estimating Feature effort in the analysis stage of the ART Kanban, which sizing standard is used?

- A. Estimated days
- B. Story points
- C. T-Shirt sizing
- D. Estimated hours

**Answer: C**

Explanation:

T-Shirt sizing is a sizing standard that is used to estimate Feature effort in the analysis stage of the ART Kanban. T-Shirt sizing is a relative estimation technique that uses predefined categories, such as XS, S, M, L, XL, to assign a size to a Feature based on its complexity, uncertainty, and

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dependencies. T-Shirt sizing is a quick and simple way to compare and prioritize Features without getting into too much detail or precision. T-Shirt sizing also helps to calculate the Weighted Shortest Job First (WSJF) value of a Feature, which is a prioritization method that considers the cost of delay and the job size.

ART and Solution Train Backlogs - Scaled Agile Framework

ART Kanban - Scaled Agile Framework

New and Updated Kanban Articles provide more effective guidance for ...

Program and Solution Kanbans - Scaled Agile Framework

### Question: 3

What metric should Product Managers primarily focus on to help guide the evolution of the products?

- A. Vanity Metrics
- B. Output Metrics
- C. Outcome Metrics
- D. Flow Metrics

**Answer: C**

Explanation:

Outcome metrics are the metrics that measure the impact and value of a product on the customers and the business. Outcome metrics help product managers to guide the evolution of the products by focusing on the desired outcomes and benefits, rather than the outputs and features. Outcome metrics also help product managers to validate the assumptions and hypotheses behind the product strategy, and to iterate and improve the product based on customer feedback and data.

Outcome Metrics - Scaled Agile Framework

5 Essential Metrics for Product Managers

Output vs. Outcome Metrics: What's the Difference? | ProductPlan

### Question: 4

What is an example of a measurement that can help drive Value Stream innovation and improvements?

- A. Percentage of Customers activating the product
- B. Iteration velocity measured on a quarterly basis
- C. Number of Customers added during the quarter
- D. Average Customer acquisition costs

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**Answer: A**

Explanation:

A measurement that can help drive Value Stream innovation and improvements is the percentage of Customers activating the product. This metric indicates how many Customers are actually using the product after acquiring it, and how well the product meets their needs and expectations. A high percentage of Customers activating the product means that the product delivers value and solves a problem for the Customers, and that the Value Stream is aligned with the Customer-centric mindset. A low percentage of Customers activating the product means that there is a gap between the product offering and the Customer demand, and that the Value Stream needs to innovate and improve the product design, delivery, and marketing.

Value Stream KPIs - Scaled Agile Framework

The Four Most Useful Value Stream Metrics in Software

What is an example of a measurement that can be used to help drive ...

### Question: 5

Which of the following is a customer-centric requirement artifact?

- A. Security
- B. Compliance enabler
- C. Story map
- D. Usability

**Answer: C**

Explanation:

A story map is a customer-centric requirement artifact that represents the user journey and the features that support it. A story map is a visual tool that helps to organize and prioritize user stories based on the user goals, activities, and tasks. A story map also helps to align the stakeholders on the scope, value, and dependencies of the product, and to plan the releases and iterations.

Story Mapping - Scaled Agile Framework

What are some example artifacts from product definition?

User Story Mapping: A Complete Guide | Miro

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